



medical  
reserve  
corps



**U. S. PUBLIC HEALTH SERVICE**

*Presents*

**THE REGIONAL HEALTH ADMINISTRATOR'S  
CERTIFICATE OF APPRECIATION**

*Upper Merrimack Valley MRC*

*In recognition and appreciation of  
Outstanding Volunteer Service*

***New England HHS Regional Health Administrator's Office  
and the New England Medical Reserve Corps***

***18 November 2011***

  
**Jennifer Frenette**  
Regional Coordinator  
DCVMRC, Region I

  
**Rear Admiral Michael R. Milner**  
Regional Health Administrator, Region I  
Office of the Assistant Secretary for Health